



**MANAGEMENT DISCUSSION AND ANALYSIS**  
*For the three and six months ended June 30, 2021*

This management's discussion and analysis ("MD&A") is dated July 28, 2021 and should be read in conjunction with the unaudited condensed consolidated interim financial statements for the three and six months ended June 30, 2021 and 2020 for Alaris Equity Partners Income Trust ("Alaris" or the "Trust"). The Trust's condensed consolidated interim financial statements and the notes thereto have been prepared in accordance with International Accounting Standard 34 and are recorded in Canadian dollars. Certain dollar amounts in the MD&A have been rounded to the nearest thousands of dollars.

This MD&A contains forward-looking statements that are not historical in nature and involve risks and uncertainties. Forward-looking statements are not guarantees as to Alaris' future results since there are inherent difficulties in predicting those. Accordingly, actual results could differ materially from those expressed or implied in the forward-looking statements. See "Forward- Looking Statements" for a discussion of the risks, uncertainties and assumptions relating to those statements. Some of the factors that could cause results or events to differ from current expectations include, but are not limited to, the factors described under "Risks and Uncertainty". This MD&A also refers to certain non-IFRS measures, including EBITDA, Normalized EBITDA, Earnings Coverage Ratio, Contracted EBITDA, Run Rate Payout Ratio, Actual Payout Ratio, Run Rate Revenue, Adjusted Net Working Capital, Tangible Net Worth, Fixed Charge Coverage Ratio, IRR and Per Unit values as well as certain financial covenants defined below to assist in assessing the Trust's financial performance. The terms EBITDA, Normalized EBITDA, Earnings Coverage Ratio, Contracted EBITDA, Run Rate Payout Ratio, Actual Payout Ratio, Run Rate Revenue, Adjusted Net Working Capital, Tangible Net Worth, Fixed Charge Coverage Ratio, IRR and Per Unit values (collectively, the "Non-IFRS Measures") as well as certain financial covenants as defined below are financial measures used in this MD&A that are not standard measures under IFRS. The Trust's method of calculating the Non-IFRS Measures may differ from the methods used by other issuers. Therefore, the Trust's Non-IFRS measures may not be comparable to similar measures presented by other issuers. See "Results of Operations" for a reconciliation of EBITDA and Normalized EBITDA to earnings.

**Run Rate Payout Ratio** refers to Alaris' total distribution per unit expected to be paid over the next twelve months divided by the estimated net cash from operating activities per unit that Alaris expects to generate over the same twelve month period (after giving effect to the impact of all information disclosed as of the date of this report).

**Actual Payout Ratio** refers to Alaris' total cash distributions paid during the period (annually or quarterly) divided by the actual net cash from operating activities Alaris generated for the period.

**Run Rate Revenue** refers to Alaris' total revenue expected to be generated over the next twelve months.

**Run Rate Cash Flow** refers to Alaris' total cash flows expected to be generated and disbursed over the next twelve months.

**EBITDA** refers to earnings determined in accordance with IFRS, before depreciation and amortization, net of gain or loss on disposal of capital assets, interest expense and income tax expense. EBITDA is used by management and many investors to determine the ability of an issuer to generate cash from operations. Management believes EBITDA is a useful supplemental measure from which to determine the Trust's ability to generate cash available for debt service, working capital, income taxes and distributions.

**Normalized EBITDA** refers to EBITDA excluding items that are non-recurring in nature and is calculated by adjusting for non-recurring expenses and gains to EBITDA. Management deems non-recurring items to be unusual and/or infrequent items that Alaris incurs outside of its common day-to-day operations. For the three and six months ended June 30, 2021, this includes the unit-based compensation expense related to the quarterly re-valuation of the outstanding RTU's and Options. For the six months ended June 30, 2021, this includes the reversal of previously recorded credit losses related to the Kimco promissory notes and accounts receivable. For the three months and six months ended June 30, 2020, this includes the non-recurring legal expenses related to the income trust conversion. For the six months ended June 30, 2020, this includes the distributions received upon the redemption of SBI. Transaction diligence costs are recurring but are considered an investing activity. Foreign exchange unrealized gains and losses are recurring but not considered part of operating results and excluded from normalized EBITDA on an ongoing basis. Changes in investments at fair value are non-cash and although recurring are also removed from normalized EBITDA. Adjusting for these non-recurring items allows management to assess cash flow from ongoing operations.

**Earnings Coverage Ratio** refers to the Normalized EBITDA of a Partner divided by such Partner's sum of debt servicing (interest and principal), unfunded capital expenditures and distributions to Alaris. Management believes the earnings coverage ratio is a useful metric in assessing our partners continued ability to make their contracted distributions.

**Per Unit** values, other than earnings per unit, refer to the related financial statement caption as defined under IFRS or related term as defined herein, divided by the weighted average basic units outstanding for the period.

**Fixed Charge Coverage Ratio** refers to EBITDA less unfunded maintenance capital expenditures divided by the sum of taxes, interest, debt repayments and distributions paid by Alaris. Alaris' senior credit facility requires a minimum Fixed Charge Coverage Ratio as a financial covenant.

**Contracted EBITDA** refers to EBITDA for the previous twelve months excluding proceeds from any disposition of investments and any distributions accrued and not received but including all projected contracted payments from new and existing investments for the twelve-month period following the investment date. Contracted EBITDA is used in determining Alaris' leverage covenant as required by our senior debt facility.

**IRR** refers to internal rate of return, which is a metric used to determine the discount rate that derives a net present value of cash flows to zero. Management uses IRR to analyze partner returns.

**Tangible Net Worth** refers to the sum of unitholders' equity. Alaris' senior credit facility requires a minimum Tangible Net Worth as a financial covenant.

**Adjusted Net Working Capital** refers to current assets excluding promissory notes receivables, office lease items and investment tax credit receivable. Management believes this is a useful metric in determining the liquidity of Alaris and ability to meet its short-term liabilities.

Partner company names are referred to as follows: LMS Management LP and LMS Reinforcing Steel USA LP (collectively, "**LMS**"), SCR Mining and Tunneling, LP ("**SCR**"), Kimco Holdings, LLC ("**Kimco**"), PF Growth Partners, LLC ("**PFGP**"), DNT Construction, LLC ("**DNT**"), Federal Resources Supply Company and its subsidiaries ("**FED**" or "**Federal Resources**"), Unify Consulting, LLC ("**Unify**"), Accscient, LLC ("**Accscient**"), Heritage Restoration, LLC ("**Heritage**"), Fleet Advantage, LLC ("**Fleet**"), Body Contour Centers, LLC ("**BCC**" or "**Body Contour Centers**"), GWM Holdings, Inc. and its subsidiaries ("**GWM**"), Amur Financial Group Inc. ("**Amur**"), Stride Consulting LLC. ("**Stride**"), Carey Electric Contracting LLC ("**Carey Electric**"), Edgewater Technical Associates, LLC ("**Edgewater**"), Falcon Master Holdings LLC, dba FNC Title Service ("**FNC**"), Brown & Settle Investments, LLC and a subsidiary thereof (collectively, "**Brown & Settle**"), 3E, LLC ("**3E**") and Vehicle Leasing Holdings, LLC, dba D&M Leasing ("**D&M**"). Former partner company names are referred to as follows: ccCommunications LLC ("**ccComm**"), M-Rhino Holdings LLC, dba Providence Industries ("**Providence**"), Sandbox Acquisitions, LLC and Sandbox Advertising LP (collectively, "**Sandbox**") and Sales Benchmark Index LLC ("**SBI**").

The Non-IFRS measures should only be used in conjunction with the Trust's unaudited condensed consolidated interim financial statements, excerpts of which are available below, complete versions of these statements are available on SEDAR at [www.sedar.com](http://www.sedar.com).

## OVERVIEW

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Alaris' purpose, through its subsidiaries, is to provide non-control permanent equity to private companies to meet their business and capital objectives, which includes management buyouts, dividend recapitalization and growth and acquisitions. Alaris achieves this by investing its capital, through its subsidiaries, into private businesses (individually, a "**Private Company Partner**" and collectively the "**Partners**") primarily through preferred equity, in addition to common equity, subordinated debt and promissory notes. In exchange for the investments in preferred equity, subordinated debt and promissory notes, the Trust earns distributions, dividends and interest ("**Distributions**") received in regular monthly or quarterly payments that are contractually agreed to between Alaris and each Private Company Partner. These payments are set for twelve months at a time and are adjusted annually based on the audited performance of each Private Company Partner's gross revenue, gross margin, same store sales, or other similar "top-line" performance measure. Alaris' preferred equity investments can also appreciate through the reset metric and a premium upon exit or redemption. In certain situations, Alaris also invests through owning a minority common equity position in our Partners and through which it participates in the growth and distributions in proportion to our ownership percentage. Alaris has limited general and administrative expenses with only sixteen employees.

**RESULTS OF OPERATIONS**


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**Quarter ended June 30, 2021 compared to Quarter ended June 30, 2020**

<b>Three Months Ended June 30th</b>	<b>2021</b>	<b>2020</b>	<b>% Change</b>
Revenue per unit	\$ 0.78	\$ 0.57	+36.8%
Earnings per unit	\$ 0.65	\$ 0.10	+550.0%
Normalized EBITDA per unit	\$ 0.72	\$ 0.48	+50.0%
Net cash from operating activities per unit	\$ 0.45	\$ 0.38	+18.4%
Distributions declared per unit	\$ 0.31	\$ 0.29	+6.9%
Basic earnings per unit	\$ 0.65	\$ 0.10	+550.0%
Fully diluted earnings per unit	\$ 0.65	\$ 0.10	+550.0%
Weighted average basic units (000's)	44,962	35,735	

For the three months ended June 30, 2021, revenue per unit increased by 36.8% as a result of Distributions from Alaris' new investments in Carey Electric, Edgewater, FNC, Brown & Settle and 3E, as well as the additional distributions from follow-on investments in GWM, BCC and Accscient. Revenue was also higher in the current quarter than in the prior year due to there being deferred Distributions in Q2 2020 from PFGP and BCC as a result of the impact of COVID-19. These were partially offset by the depreciation of the US dollar against the Canadian dollar compared to the prior year, as the quarterly average rate was approximately 11% lower in Q2 2021.

Earnings of \$0.65 per unit increased significantly from the prior year due to a combination of the higher revenue described above, as well as lower general and administrative costs as the prior year included legal and accounting fees related to Alaris' conversion to an income trust. Also, the prior year period included a non-recurring income tax expense of \$12.6 million. This one-time tax expense was due to a US regulation that was finalized during Q2 2020 that disallowed certain interest deductions, effective January 1, 2019.

Normalized EBITDA of \$0.72 per unit was an increase of 50.0% from \$0.48 per unit in Q2 2020, due to the increase in revenue per unit as well as a reduction in general and administrative expenses in the current quarter.

The net cash from operating activities per unit of \$0.45 was an increase of 18.4% due to the additional distributions during Q2 2021 from the investments and follow-on investments made during the last twelve months.

Partner Revenue (\$ thousands)	Quarter ended June 30, 2021	Quarter ended June 30, 2020	% Change	Comment
GWM	\$ 3,732	\$ 2,090	+78.6%	Follow-on contribution in Oct-20, -8% reset in Jan-21
FED	3,471	3,686	-5.8%	Reset +6% in Jan-21, offset by FX impact and timing of reset
DNT	3,320	3,950	-15.9%	Partial redemption of US\$5 million in Dec-20, FX impact
BCC	2,765	-	+100.0%	Follow-on contribution in Dec-20, distributions in Q2-20 deferred
Brown & Settle	2,292	-	+100.0%	Initial contribution closed Feb-21
LMS	2,114	1,968	+7.4%	Reset +16% Jan-21, partially offset by FX impact
Accscient	2,107	1,933	+9.0%	Follow-on contribution in Feb-21, +2.5% reset in Jan-21
Amur	1,528	1,626	-6.0%	Reset -6% in Jan-21
Amur Common Equity	440	350	+25.7%	Common dividend increased from prior year
FNC	1,383	-	+100.0%	Initial contribution closed Jan-21
FNC Common Equity	528	-	+100.0%	Initial contribution closed Jan-21 - annualized yield of approx 18%
SCR	1,550	1,050	+47.6%	Bi-annual cash flow sweep beg. in 2021 - est. \$500k for Jun-21
Kimco	1,444	-	+100.0%	Restarted distributions in July 2020, +6% reset in Jan-21
Edgewater	1,315	-	+100.0%	Initial contribution closed Dec-20
PFGP	1,229	-	+100.0%	Distributions of \$333k/mth in 2021, deferral of distributions in 2020
Unify	1,048	1,127	-7.0%	Reset +5% in Jan-21, FX impact
3E	956	-	+100.0%	Initial contribution closed Feb-21
Heritage	721	909	-20.7%	Reset -6% in Jan-21, FX impact
Carey Electric	709	127	+458.3%	Initial contribution closed Jun-20
Fleet	483	469	+3.0%	Reset +6% in Jan-21, FX impact
Stride	238	291	-18.2%	Reset -3.8% in Jan-21, FX impact
D&M	59	-	+100.0%	Initial contribution closed Jun-21
<b>Total Distributions</b>	<b>\$ 33,432</b>	<b>\$ 19,576</b>	<b>+70.8%</b>	
Interest & other	608	891	-31.8%	Redemption of Sandbox in Feb-20, Kimco repayments in Q2-21
Realized FX Gain	893	(264)	-438.3%	FX Contracts at higher average rates than actual
<b>Total Revenue</b>	<b>\$ 34,933</b>	<b>\$ 20,203</b>	<b>+72.9%</b>	

Total revenue was \$34.9 million in the three months ended June 30, 2021 (2020 - \$20.2 million). This increase of 72.9% is due to the Distributions received in the current quarter from Alaris' new investments in Carey Electric, Edgewater, FNC, Brown & Settle and 3E and follow-on investments in GWM, BCC and Accscient. A portion of the growth over the prior year is also a result of receiving Distributions from PFGP and BCC, as they deferred their distributions during Q2 2020 as a result of the impact of COVID-19. The increase was partially offset by a reduction in US dollar revenue as the Canadian dollar appreciated in Q2 2021 compared to Q2 2020.

The total revenue and other operating income during Q2 2021 of \$51.2 million (2020 - \$28.6 million) increased by 79.0% due to the increase in revenue described above as well as a net unrealized gain during the quarter of \$16.2 million. This includes a combination of unrealized gains and losses of investments at fair value for certain Partners, \$8.9 million of which is due to the redemption of the ccComm units subsequent to June 30, 2021. These were previously recorded at a fair value of US\$3.8 million; however, subsequent to June 30, 2021 Alaris received US\$11.0 million as a negotiated redemption of all the ccComm preferred units.

Finance costs in the three months ended June 30, 2021 were \$5.8 million (2020 - \$4.3 million), a 34.8% increase due to the average debt outstanding in the period being higher than in 2020 (weighted average outstanding debt of \$321.4 million in 2021 compared to \$158.2 million in Q2 2020) partially offset by lower interest rates and a lower average exchange rate. The average interest rate in Q2 2021 was 4.1% compared to 5.7% in the prior year comparable period.

General and administrative costs, which includes salaries and benefits, corporate and office, and legal and accounting fees, were \$1.9 million in the quarter (2020 - \$3.7 million), a decrease of 48.6%. The total salaries and benefits, and corporate

and office expenses in the current quarter of \$1.1 million was consistent with Q2 2020 (\$1.1 million). The decrease in total general and administrative costs is due to a decrease in legal and accounting fees, as they decreased from \$2.6 million in the prior year to being \$0.8 million in Q2 2021. The additional \$1.8 million of legal and accounting fees mainly related to Alaris' conversion to an income trust, which was completed in Q3 2020.

The total transaction diligence costs in Q2 2021 of \$0.8 million (2020 - \$1.0 million) is consistent with the prior year; however down slightly mainly due to the lower average exchange rate and that a significant portion of Alaris' diligence costs are in USD.

For the three months ended June 30, 2021, Alaris incurred unit-based compensation expense of \$1.1 million (2020 - \$0.9 million), an increase of \$0.2 million or 22.2%. This increase is primarily the result of there being more outstanding RTUs at June 30, 2021, than in Q2 2020.

Reconciliation of Net Income to Normalized EBITDA (\$ thousands)	Three Months Ended June 30, 2021	Three Months Ended June 30, 2020
<b>Earnings</b>	<b>\$ 29,318</b>	<b>\$ 3,535</b>
Adjustments to Net Income:		
Depreciation and amortization	45	42
Finance costs	5,786	4,308
Income tax expense	7,699	14,423
<b>EBITDA</b>	<b>\$ 42,848</b>	<b>\$ 22,308</b>
Normalizing Adjustments:		
Unrealized gain on investments at fair value	(16,224)	(8,385)
Transaction diligence costs	834	958
Unit-based compensation re-valuation	231	-
Unrealized loss on foreign exchange	4,492	730
Legal and accounting fees for trust conversion	-	1,430
<b>Normalized EBITDA</b>	<b>\$ 32,181</b>	<b>\$ 17,041</b>

Earnings in the three months ended June 30, 2021 was \$29.3 million compared to \$3.5 million in Q2 2020. The increase in earnings compared to 2020 is a result of higher revenues in the current quarter as well as the prior year including a non-recurring income tax expense of \$12.6 million.

In Q2 2021, Alaris recorded EBITDA of \$42.8 million and Normalized EBITDA of \$32.2 million, both of which increased compared to EBITDA of \$22.3 million and Normalized EBITDA of \$17.0 million in Q2 2020. The 89.4% improvement in Normalized EBITDA is mainly due to the additional revenue from Alaris' new investments and follow-on investments which have been made over the last twelve months. Also contributing to the increase in Normalized EBITDA is that BCC and PFGP paid a total of \$4.0 million in distributions in the current quarter compared to nil in the prior year due to the impact of COVID-19. In addition to receiving \$32.5 million of contracted distributions during Q2 2021, Alaris also received a total of \$0.9 million in common distributions from FNC and Amur.

**Year to date ended June 30, 2021 compared to Year to date ended June 30, 2020**

<b>Six months ended June 30th</b>	<b>2021</b>	<b>2020</b>	<b>% Change</b>
Revenue per unit	\$ 1.57	\$ 1.50	+4.7%
Earnings per unit	\$ 1.21	\$ (1.08)	+212.1%
Normalized EBITDA per unit	\$ 1.42	\$ 1.06	+34.0%
Net cash from operating activities per unit	\$ 1.10	\$ 1.11	-0.9%
Distributions declared per unit	\$ 0.62	\$ 0.70	-11.8%
Basic earnings / (loss) per unit	\$ 1.21	\$ (1.08)	+212.1%
Fully diluted earnings / (loss) per unit	\$ 1.20	\$ (1.08)	+210.9%
Weighted average basic units (000's)	42,894	36,214	

For the six months ended June 30, 2021, revenue per unit increased by 4.7% as a result of Distributions from Alaris' new investments in Carey Electric, Edgewater, FNC, Brown & Settle and 3E, as well as the additional distributions from follow-on investments in GWM, BCC and Accscient. Revenue was also higher due to the deferral of Distributions in Q2 2020 from PFGP and BCC due to the impact of COVID-19. These increases in 2021 were partially offset by a lower average exchange rate and the inclusion of \$9.2 million of Distributions from SBI as part of their redemption in Q1 2020.

Earnings of \$1.21 per unit in the six months ended June 30, 2021 improved from a loss of \$1.08 per unit in the comparable prior year period due to the prior year period including a net realized and unrealized loss on investments of \$76.5 million. This loss mainly related to a decrease in the investments at fair value during Q1 2020 as a result of the initial expected impact of COVID-19 to Alaris' Partners.

Normalized EBITDA of \$1.42 per unit increased by 34.0% from \$1.06 per unit in 2020 due to the additional revenue in the current period as discussed above as well as lower general and administrative expenses. Also contributing to this increase was that the additional distributions received from SBI in the prior year were removed from Normalized EBITDA.

The net cash from operating activities per unit of \$1.10 was a decrease of 0.9% from \$1.11 in 2020 due to higher taxes being paid during the first six months of 2021, compared to 2020, partially offset by the increase in revenue per unit in the current period.



Partner Revenue (\$ thousands)	Six months ended June 30, 2021	Six months ended June 30, 2020	% Change	Comment
GWM	\$ 7,578	\$ 4,110	+84.4%	Follow-on contribution Oct-20, reset -8% in Jan-21
FED	6,989	7,339	-4.8%	Positive 6% reset Jan-21, FX impact
DNT	6,768	7,725	-12.4%	Partial redemption Dec-20, FX impact
BCC	5,615	2,159	+160.1%	Follow-on contribution Dec-20, deferred distributions in Q2-20
LMS	4,230	3,733	+13.3%	Positive 15.6% reset Jan-21, FX impact
Accscient	4,088	3,802	+7.5%	Additional contribution Feb-21, +2.5% reset Jan-21, FX impact
FNC	2,701	-	+100.0%	Contribution closed in Jan-21
FNC Common Equity	911	-	+100.0%	Initial contribution closed Jan-21 - annualized yield of approx 18%
Brown & Settle	3,600	-	+100.0%	Contribution closed in Feb-21
Amur	3,050	3,249	-6.1%	Reset -6% in Jan-21
Amur Common Equity	440	350	+25.7%	Reduced common dividends in 2020 due to impact of COVID-19
Kimco	2,930	-	+100.0%	Restart of distributions in Q3-20
Edgewater	2,669	-	+100.0%	Contribution closed in Dec-20
SCR	2,600	2,000	+30.0%	Bi-annual cash flow sweep beg. in 2021 - est. \$500k for Jun-21
PFGP	2,496	2,696	-7.4%	Distributions of \$333k/mth in 2021, deferral of distributions in Q2-20
Unify	2,129	2,217	-4.0%	Positive 5% reset Jan-21, FX impact
Carey Electric	1,476	127	+1062.2%	Contribution closed in Jun-20
Heritage	1,468	1,738	-15.5%	Negative 6% reset in Jan-21, FX impact
3E	1,360	-	+100.0%	Contribution closed in Feb-21
Fleet	981	967	+1.4%	Positive 6% reset Jan-21, FX impact
Stride	504	573	-12.0%	Negative 6% reset in Jan-21, FX impact
D&M	59	-	+100.0%	Contribution closed in Jun-21
ccComm	-	294	-100.0%	No distributions in 2021, redeemed units subsequent to Q2-21
SBI	-	9,176	-100.0%	One-time \$9.2m of distributions upon redemption in Jan-20
Providence	-	514	-100.0%	Ceased operations as of Dec-20
<b>Total Distributions</b>	<b>\$ 64,642</b>	<b>\$ 52,769</b>	<b>+22.5%</b>	
Interest	1,180	1,591	-25.8%	Redemption of Sandbox in Feb-20, Kimco repayments in Q2-21
Realized FX Gain / (Loss)	1,345	(186)	-823.1%	FX impact
<b>Total Revenue</b>	<b>\$ 67,167</b>	<b>\$ 54,174</b>	<b>+24.0%</b>	

Total revenue was \$67.2 million in the six months ended June 30, 2021 (2020 - \$54.2 million). This increase of 24.0% is due to the new investments and follow-on investments into current Partners that Alaris has made over the last twelve months, which totalled over \$400 million of capital deployment. This was partially offset by the depreciation of the US dollar as the average USDCAD rate through the first six months of 2021 is approximately 9% lower than in the comparable period in 2020.

Finance costs in the six months ended June 30, 2021 were \$11.4 million (2020 - \$9.1 million), a 25.3% increase due to the average debt outstanding in the period being higher than in 2020 (weighted average outstanding debt of \$322.1 million compared to \$163.6 million in the prior year). Partially offsetting the higher weighted average outstanding debt balance was a lower average interest rate of 3.9% through the first six months of 2021 compared to 6.2% in the comparable period of 2020.

General and administrative costs in the six months ended June 30, 2021 were \$4.3 million (2020 - \$6.5 million), a decrease of 33.8% compared to the comparable period in 2020. The total salaries and benefits expense in 2021 of \$1.7 million (2020 - \$1.6 million) was consistent with the prior year. Total corporate and office expense decreased 30% from \$1.0 million in the first six months of 2020 to \$0.7 million during 2021, which was mainly due to fewer travel expenses during the current period. Legal and accounting fees of \$1.9 million (2020 - \$3.9 million) decreased by 51.3% as there were additional legal



and accounting fees during the six months ended June 30, 2020 related to Alaris' conversion to an income trust as well as legal fees as part of the sale of Sandbox.

The total transaction diligence costs for the six months ended June 30, 2021 of \$2.7 million (2020 - \$2.9 million) is consistent with the prior year; however down slightly mainly due to the lower average exchange rate and that a significant portion of Alaris' diligence costs are in USD.

For the six months ended June 30, 2021, Alaris incurred unit-based compensation expense of \$2.6 million (2020 - \$1.6 million). The increase versus the prior year comparable period is mainly due to certain performance thresholds being met with regards to the employee RTUs that vested during Q1 2021.

Reconciliation of Net Income to Normalized EBITDA (\$ thousands)	Six months ended June 30, 2021	Six months ended June 30, 2020
<b>Earnings / (Loss)</b>	<b>\$ 51,964</b>	<b>\$ (39,127)</b>
Adjustments to Net Income:		
Depreciation and amortization	120	119
Finance costs	11,407	9,062
Income tax expense	13,470	2,801
<b>EBITDA</b>	<b>\$ 76,961</b>	<b>\$ (27,145)</b>
Normalizing Adjustments:		
Realized gain on investment	-	(11,603)
Unrealized (gain) / loss on investments at fair value	(21,758)	88,142
Transaction diligence costs	2,736	2,935
Unit-based compensation re-valuation	726	-
Bad debt expense / (recovery)	(4,030)	-
Distributions received on redemption (SBI)	-	(9,176)
Unrealized (gain) / loss on foreign exchange	6,337	(6,263)
Legal and accounting fees for trust conversion	-	1,650
<b>Normalized EBITDA</b>	<b>\$ 60,972</b>	<b>\$ 38,540</b>

Earnings in the six months ended June 30, 2021 were \$52.0 million, compared to a loss of \$39.1 million in the comparable prior year period. The loss in the prior year was due to the net realized and unrealized loss on investments at fair value recorded of \$76.5 million, which was related to the expected initial impact that COVID-19 would have on Alaris' Partners. The improvement from 2020 in generating total earnings in the current period of \$52.0 million was a result of the additional revenues earned, a reduction in general and administrative expenses and a net unrealized gain during the six months of \$21.8 million (compared to the net realized and unrealized loss of \$76.5 million in the prior year). The gain recorded in the six months ended June 30, 2021 relates to net unrealized gains and losses on investments at fair value of \$12.9 million and an unrealized gain on the redemption of ccComm of \$8.9 million. The remaining net unrealized gains and losses on investments at fair value of \$12.9 million is due to an overall net positive start to 2021 for Alaris' Partners and an expectation for an overall positive reset for distributions in 2022.

During the six months ended June 30, 2021, Alaris recorded EBITDA of \$77.0 million and Normalized EBITDA of \$61.0 million, compared to negative EBITDA of \$27.1 million and a Normalized EBITDA of \$38.5 million in the comparable prior year period. The 58.4% increase in Normalized EBITDA is mainly due to the additional revenue from the Trust's new investments and follow-on investments that have been made over the last twelve months.

## OUTLOOK

Following the Trust's D&M investment in June 2021, Alaris' total capital deployment exceeded \$400 million in the trailing twelve-month period. This is a record period of deployment and the main contributing factor to the record quarter of revenue during Q2 2021 and the expected revenue outlined below over the next twelve months. In addition to the distributions in

return for the capital deployed over the last twelve months, PFGP has returned to paying full distributions of US\$0.8 million per month beginning in July 2021. The resulting Run Rate Revenue for Alaris is approximately \$150.2 million over the next twelve months. This includes current contracted amounts and an estimated aggregate of \$2.8 million of common dividends or distributions. Alaris expects total revenue from its Partners in Q3 2021 of approximately \$37.5 million.

Annual general and administrative expenses are currently estimated at \$12.5 million and include all public company costs. The Trust's Run Rate Payout Ratio is expected to be within a range of 60% and 65% when including the new annual distribution of \$1.32 per unit, run rate distributions, overhead expenses and its existing capital structure. The table below sets out our estimated Run Rate Cash Flow alongside the after-tax impact of positive net deployment and the impact of every \$0.01 change in the USD to CAD exchange rate.

<b>Run Rate Cash Flow</b> ( <i>\$ thousands except per unit</i> )	<b>Amount (\$)</b>	<b>\$ / Unit</b>
<b>Revenue</b>	<b>\$ 150,200</b>	<b>\$ 3.34</b>
General & Admin.	(12,500)	(0.28)
Interest & Taxes	(43,800)	(0.97)
<b>Free cash flow</b>	<b>\$ 93,900</b>	<b>\$ 2.09</b>
Annual Distribution	59,300	1.32
<b>Excess Cash Flow</b>	<b>\$ 34,600</b>	<b>\$ 0.77</b>
<b>Other Considerations (after taxes and interest):</b>		
New Investments	Every \$50 million deployed @ 14%	+3,563 +0.08
USD to CAD	Every \$0.01 change of USD to CAD	+/- 900 +/- 0.02

The senior debt facility was drawn to \$378.1 million at June 30, 2021 in the Trust's statement of financial position. The annual interest rate on that debt, inclusive of the standby charges on available capacity, was approximately 3.9% for the six months ended June 30, 2021. Subsequent to June 30, 2021, the US\$11.0 million of funds received from the redemption of the ccComm preferred units was used to repay senior debt bringing the total drawn as of the date of this release to approximately \$371.3 million, with the capacity to draw up to another \$28.7 million based on covenants and credit terms.

The Trust's Run Rate Payout Ratio does not include new potential deployment opportunities. However, Alaris expects to maintain our track record of net positive capital deployment as a result of the demand for Alaris' capital which continues to fill a niche in the private capital markets.

### **Common Equity Investments**

Alaris has added the inclusion of a minority common equity position in some of its Partners to its investment strategy. Common equity investments are assessed on each individual opportunity, won't appear in every new Partner and will only be a small portion of total capital invested. Alaris management believes this feature will facilitate access to more transactions as well as an opportunity to participate in greater upside of certain partnerships. Additionally, in most of the situations where Alaris owns common equity, there is an expectation of a current yield by way of discretionary common dividends or distributions consistent with past practices in the business, and as cash flows allow. The Run Rate Revenue includes a conservative estimate for common equity dividends or distributions from the Partners based on each Partner's forecasted cash flows for 2021 and expected capital allocation decisions.

As outlined above in the table summarizing Distributions from Partners during the six months ended June 30, 2021, there were \$0.9 million of common equity distributions from FNC and \$0.4 million of common equity dividends from Amur. There are also common dividends or distributions expected, as cash flows allow, on an annual basis from Carey Electric and Edgewater. In the fiscal year 2020, common dividends and distributions were received from Amur and Carey Electric totalling \$1.1 million. The other three common equity investments, PFGP, Brown & Settle and D&M, are focused on growth and reinvestment in the short-term period, through which Alaris expects to increase its common equity value over time rather than through cash distributions.

Below is a table summarizing the Alaris common equity investments, comparing the common equity value at each period end as well as to the initial amount contributed.

Investment (\$ thousands)	Common Equity Fair Value as at:		Initial Invested	Invested Since
	June 30 2021	Dec 31 2020		
Amur	CA \$21,400	CA \$20,500	CA \$20,500	Jun-19
PFGP	US \$17,644	US \$15,144	US \$17,344	Jul-19
Carey Electric	US \$1,080	US \$900	US \$900	Jun-20
Edgewater	US \$3,450	US \$3,450	US \$3,450	Dec-20
FNC	US \$7,850	n/a	US \$7,850	Jan-21
Brown & Settle	US \$10,600	n/a	US \$12,300	Feb-21
D&M	US \$7,500	n/a	US \$7,500	Jun-21
<b>Total (CAD)</b>	<b>\$ 80,939</b>	<b>\$ 45,419</b>		
<b>Total Alaris investments</b>	<b>\$ 1,133,248</b>	<b>\$ 880,512</b>		
<b>As a percentage of total</b>	<b>7.1%</b>	<b>5.2%</b>		

**Private Company Partner Update**

Through its subsidiaries, the Trust’s investment in each of the Partners consists of a preferred partnership interest, preferred equity interest or loans, with a return generated from Distributions that are adjusted annually based on a formula linked to a top-line metric (i.e. sales, gross profit, same store sales) rather than a residual equity interest in the net earnings of such entities. Alaris may also invest in a minority common equity position along side its preferred equity or loans. Alaris has no involvement in the day to day business of each Private Company Partner and has no rights to participate in normal course management decisions. Alaris does not have any significant influence over any of the Partners nor does it have the ability to exercise control over such Partners except in limited situations of uncured events of default. Instead, Alaris has certain restrictive covenants in place designed to protect the ongoing payment of Distributions to Alaris. In addition, the Partners are required to obtain the consent of Alaris in certain circumstances prior to entering into a material transaction or other significant matters outside the normal course of business. Such transactions include, without limitation, acquisitions & divestitures, major capital expenditures, certain changes in structure, certain changes in executive management, change of control and incurring additional indebtedness or amending existing debt terms.

Included in the summary table below is each Partners’ Earnings Coverage Ratio (“ECR”). Because this information other than with respect to fiscal year end is based on unaudited information provided by Private Company Partner management, each ECR, based on the most current information for the trailing twelve months, will be identified as part of a range. The ranges are: less than 1.0x, 1.0x to 1.2x, 1.2x to 1.5x, 1.5x to 2.0x and greater than 2.0x. A result greater than 1.0x is considered appropriate and the greater the number is, the better the ratio. Alaris notes that these ECRs are based on historical results, which includes impacts from COVID-19.

**Description:** Alaris' investment thesis is to generally partner with companies that have:

- (i) A history of success (average age of partners is approximately 25 years)
  - Offer a required service or products in mature industries;
  - Low risk of obsolescence; and
  - Non-declining asset bases.
- (ii) Proven track record of free cash flow
- (iii) Low levels of debt – reduced leverage minimizes risk from business fluctuations and allows for additional free cash flow to remain in the business to support growth and distributions to Alaris and common equity owners.
- (iv) Low levels of capital expenditures required to maintain/grow a business – Our partners are typically not required to reinvest much of their cash flow back into their operations as they are typically asset light businesses with minimal equipment requirements.
- (v) Management continuity and quality management teams - Alaris has invested in 37 partners since inception, exited our investment in seventeen partners over that time with eleven yielding highly positive results displayed by a total return of 55% and a median IRR of 19%.

**Contribution History:** Alaris has invested over \$1.8 billion into 37 partners and over 75 tranches of financing, including an average of approximately \$170 million over the past five fiscal years (2016 – 2020). During the six months ended June 30, 2021, Alaris has deployed in excess of this annual average of \$170 million with year-to-date deployment of over \$260 million.

**Performance:** Alaris discloses an ECR to provide information on the financial health of our partners. Alaris has nine partners with an ECR greater than 2.0x (BCC, Carey Electric, FED, Fleet, FNC, Kimco, Stride, SCR and Unify), seven in the 1.5x-2.0x range (Accscient, Amur, D&M, DNT, GWM, Heritage and LMS) and four between 1.2x-1.5x (3E, Brown & Settle, Edgewater and PFGP).

**Capital Structure:** With a primary focus on being a preferred equity investor, we have contributed capital into a diverse group of capital structures and we pride ourselves on achieving the optimal capital structure for our Partners so both Alaris and our Partners benefit. Of our existing portfolio, ten of our twenty have no debt, three partners have less than 1.0x Senior Debt to EBITDA and seven partners have debt greater than 1.0x Senior Debt to EBITDA on a trailing twelve months basis.

**Reset:** The annual Distribution reset is another feature of our capital which we view as win-win. The reset allows for Alaris to participate in the growth of its Partners while providing the majority of the upside to the entrepreneurs who create the business value.

The following is a summary of each of the Partners recent financial results. The below table outlines the date the original contribution to each Partner was made, investment type, the total invested to date (net of any partial redemptions since the initial investment), Run Rate Distributions for the next twelve months, ECR range for the most recent trailing twelve month periods received, year-to-date changes in revenue and EBITDA compared to the comparable period in 2020 <sup>(1)</sup> and the unrealized gains or losses to the investments at fair value for the three and six months ended June 30, 2021. See the table below for additional relevant information on each Partner that has occurred during the three and six months ended June 30, 2021. Unless specifically discussed within each Partner update, the ECR range outlined below is consistent with the prior quarterly disclosure.

Partner	Original Investment Date	Investment Type	Current Total Invested (000's)	Run Rate Distributions (000's)	As a % of total	ECR Range	Year-to-date changes in:		Fair Value Changes	
							Revenue	EBITDA	Three Months	Six Months
3E	Feb 2021	Preferred	US \$22,500	US \$3,150	3%	1.2x - 1.5x	↔	↔	No change	No change
Accscient	Jun 2017	Preferred	US \$46,000	US \$6,857	6%	1.5x - 2.0x	↑	↑	US +\$1,100	US +\$1,100
Amur	Jun 2019	Preferred & Common	CA \$70,000	CA \$6,110	4%	1.5x - 2.0x	↔	↔	CA +\$900	CA +\$900
BCC	Sep 2018	Preferred	US \$66,000	US \$8,997	8%	> 2.0x	↑	↑	No change	No change
Brown & Settle	Feb 2021	Preferred, Debt & Common	US \$66,000	US \$7,518	6%	1.2x - 1.5x	↓	↓	US (\$5,000)	US (\$5,000)
Carey Electric	Jun 2020	Preferred & Common	US \$16,000	US \$2,265	2%	> 2.0x	↑	↑	US +\$180	US +\$180
D&M	Jun 2021	Preferred & Common	US \$70,000	US \$8,750	7%	1.5x - 2.0x	↔	↔	No change	No change
DNT	Jun 2015	Preferred	US \$62,800	US \$10,803	9%	1.5x - 2.0x	↑	↑	US +\$700	US +\$700
Edgewater	Dec 2020	Preferred & Common	US \$34,000	US \$4,277	4%	1.2x - 1.5x	↔	↔	No change	No change
FED	Jun 2015	Preferred & Debt	US \$67,000	US \$11,334	9%	> 2.0x	↑	↑	US +\$5,400	US +\$6,300
FNC	Jan 2021	Preferred & Common	US \$40,000	US \$4,501	4%	> 2.0x	↑	↑	No change	No change
Fleet	Jun 2018	Preferred	US \$10,000	US \$1,573	1%	> 2.0x	↑	↑	No change	No change
GWM	Nov 2018	Preferred & Debt	US \$101,000	US \$12,144	10%	1.5x - 2.0x	↑	↑	No change	US +\$1,300
Heritage	Jan 2018	Preferred	US \$15,000	US \$2,376	2%	1.5x - 2.0x	↑	↑	No change	No change
Kimco	Jun 2014	Preferred	US \$34,200	US \$4,695	4%	> 2.0x	↑	↑	No change	US +\$2,200
LMS	Feb 2007	Preferred	CA \$54,000 & USD \$4,400	CA \$8,485	6%	1.5x - 2.0x	↓	↓	CA (\$4,900)	CA (\$4,900)
PFGP	Nov 2014	Preferred & Common	US \$92,500	US \$9,395	8%	1.2x - 1.5x	↑	↑	US +\$7,500	US +\$7,500
SCR	May 2013	Preferred	CA \$40,000	CA \$4,200	3%	> 2.0x	↑	↑	No change	No change
Stride	Nov 2019	Preferred	US \$6,000	US \$807	1%	> 2.0x	↓	↔	US (\$500)	US (\$500)
Unify	Oct 2016	Preferred	US \$25,000	US \$3,413	3%	> 2.0x	↔	↓	No change	No change

**Note 1:** The year-to-date changes in Revenue and EBITDA are based on unaudited information provided by management of each Private Company Partner and are summarized here based on being either relatively consistent or whether or not they've increased or decreased, when compared against the same period in 2020. Due to the impact of COVID-19 during 2020 on select partners, these year-to-date changes are expected to improve throughout the remainder of 2021 and the changes noted above are not necessarily indicative of Alaris' expectations for potential positive or negative 2022 distribution resets.

**PARTNER UPDATES**

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**3E – Utility service provider working on critical infrastructure throughout Southeastern and Midwest U.S.**

- On February 22, 2021, Alaris contributed US\$22.5 million into 3E in exchange for preferred equity. Alaris also contributed an additional US\$7.5 million to an escrow account to then be funded to 3E in three additional tranches once certain performance targets are met.
- No changes to the fair value of the 3E preferred units during Q2 2021 as the fair value remains at US\$22.5 million.

**Accscient – IT staffing, consulting and outsourcing services throughout the United States**

- On February 18, 2021, Alaris contributed an additional US\$8.0 million into Accscient in exchange for preferred equity with an initial yield of 14.3%, or approximately US\$1.1 million on an annualized basis.
- As a result of an expected positive reset in 2022 due to an increase in gross profit in the five months ended May 31, 2021, as compared to 2020, the fair value of the Accscient units was increased by US\$1.1 million during the three and six months ended June 30, 2021. The resulting fair value of the Accscient units at June 30, 2021 is US\$48.0 million.
- Due to strong results from Accscient throughout the trailing twelve-month period, the ECR for Accscient has improved and is now between 1.5x and 2.0x.
- Based on the Accscient audited results for the year ended December 31, 2020 and the change in gross profit, the reset for the distributions on the Accscient units in 2021 was approximately +2.5%.

**Amur Financial Group – Mortgage Originations and Asset Management in Canada**

- As a result of continued improvements in the business and the underlying cash flows, the fair value of the Amur common units was increased by \$0.9 million in the three and six months ended June 30, 2021 resulting in a fair value of \$21.4 million. The fair value of the Amur preferred units remained unchanged at \$50.0 million.

**Body Contour Centers – cosmetic surgery practice across the United States with over 40 locations**

- No changes for the fair value of the BCC units in the three and six months ended June 30, 2021 as the fair value remains at US\$65.6 million.
- Alaris has a commitment to fund an additional US\$25.0 million and the funding of which is based on BCC reaching certain EBITDA and ECR thresholds, timing of funding is expected to be within the next twelve months.

**Brown & Settle – full-service large-parcel site development contractor, based in the Mid-Atlantic region of the U.S.**

- On February 9, 2021, Alaris contributed a total of US\$66.0 million into Brown & Settle, which consisted of: an aggregate of US\$53.7 million of combined subordinated debt and preferred equity and US\$12.3 million in exchange for a minority common equity ownership of the company.
- Due to project delays as a result of timing and weather issues, along with compressed margins, the Brown & Settle results year-to-date are down compared to the prior year comparable period. The business performs large projects and the timing of which can drive volatility in the timing of earnings as compared to prior year periods. The reduced revenue compared to management's expectations has resulted in a change in expectation for the 2022 reset, which has resulted in a decrease in the fair value of the Brown & Settle preferred units of US\$3.3 million during the three and six months ended June 30, 2021. The resulting fair value of the preferred units is US\$50.4 million.



- The delay in projects and the impact to EBITDA also resulted in the fair value of the Brown & Settle common units being decreased by US\$1.7 million resulting in a fair value of US\$10.6 million. This impact to EBITDA in the trailing twelve month period also resulted in a decrease for the Brown & Settle ECR, now between 1.2x and 1.5x.

### **Carey Electric – Electrical Contracting in Illinois**

- During Q2 2021, Carey Electric redeemed US\$1.0 million of the preferred units at par, in accordance with their operating agreement, resulting in a fair value of the preferred units of US\$15.1 million at June 30, 2021.
- As a result of the positive results for Carey Electric in the trailing twelve month period and the continued encouraging outlook, the fair value of the Carey Electric common units was increased by US\$0.2 million during the three and six months ended June 30, 2021, resulting in a fair value of US\$1.1 million.
- Due to the improved results during the trailing twelve months ended May 31, 2021, the Carey Electric ECR increased and is in excess of 2.0x.

### **D&M – Independent direct-to-consumer provider of vehicle sourcing and leasing services in Texas**

- Founded in 1976, D&M is the largest independent direct-to-consumer provider of vehicle sourcing and leasing services in the United States. D&M is a fixture in the Texas market, with operations in Fort Worth, Dallas, Grand Prairie and Austin, as well as an operating partnership in Houston and a prevalent online business. D&M's service takes the hassle out of the traditional new car experience and enables clients to enhance their experience as compared to the traditional dealership sales model. D&M's business is focused on leasing new and high quality pre-owned vehicles as well as financing used lease returns and providing ancillary services.
- Alaris contributed US\$70.0 million into D&M on June 28, 2021, consisting of US\$62.5 million of preferred equity and US\$7.5 million in exchange for a minority ownership of the common equity. The initial annual Distribution on the preferred equity is US\$8.75 million, which equates to an initial pre-tax yield of 14%. The D&M Distribution will reset +/-7% annually based on the change in gross profit, with the first reset commencing January 1, 2023. D&M can elect to defer up to US\$2.5 million of the preferred distributions in the first full year (4% of the total preferred equity contribution) with any such deferred distributions compounding at the current yield of the D&M Distribution.
- Given the current opportunities for growth, we expect D&M will reinvest free cash flows in the business rather than distribute to equityholders. Alaris is not including any common distributions in the Run Rate Revenue in the near term.

### **DNT – Civil Construction Contractor in Austin and San Antonio, Texas**

- DNT's results have increased revenues and EBITDA throughout the first five months of 2021. The result of the increase in revenue is an expected positive reset in 2022. This has led to an increase of US\$0.7 million in the fair value of the DNT units during the three and six months ended June 30, 2021, resulting in a fair value of US\$61.1 million.

### **Edgewater – Professional and technical services firm supporting the U.S Department of Energy**

- Alaris contributed US\$34.0 million into Edgewater in December 2020 consisting of US\$30.6 million of preferred equity and US\$3.4 million in exchange for a minority ownership of the common equity. Based on Edgewater's historical practice of paying dividends on its common equity, Alaris expects to receive dividends on an annual basis, as cash flows permit.
- No change to the fair value in the three or six months ended June 30, 2021 to the Edgewater preferred units or the Edgewater common units as the fair values remain at US\$30.6 million and US\$3.4 million each, respectively.



**Federal Resources – distributor of products, services and training to the U.S. defence and homeland security**

- In addition to executing on its traditional core business, FED has continued to be awarded and perform numerous material contracts to supply personal protective equipment (“PPE”) into 2021. As a result of the sustained positive results, FED continues to evaluate the possibility of a full or partial redemption of the Alaris investment. Nothing can be reasonably assured but due to the positive results realized by FED as well as the possibility of a redemption of the preferred units, the fair value was increased by US\$5.4 million and US\$6.3 million during the three and six month periods ended June 30, 2021, respectively. The resulting fair value of the preferred units is US\$80.9 million, which equates an approximate redemption value if it were to be realized during 2021.

**Fleet Advantage – provides flexible leasing and truck lifecycle management solutions in the United States**

- No change to the fair value of the Fleet units during the three or six months ended June 30, 2021, as the fair value remains at US\$11.3 million.

**FNC Title Services – full-service title and settlement company, specializing in reverse mortgages in the U.S.**

- Alaris contributed US\$40.0 million into FNC on January 7, 2021, consisting of US\$32.2 million of preferred equity and US\$7.8 million in exchange for a minority ownership of the common equity.
- Based on FNC’s historical practice of paying dividends on its common equity, Alaris expects to receive dividends on a regular basis throughout the year, as cash flows permit. During the period from January 7, 2021 to June 30, 2021, Alaris received US\$0.7 million of monthly common dividends in exchange for our minority position in FNC’s common equity which equates to an approximate annualized yield of 18%.
- No change to the fair value in the three or six months ended June 30, 2021 to the FNC preferred units or the FNC common units as the fair values remain at US\$32.2 million and US\$7.8 million each, respectively.

**GWM – provides data-driven digital marketing solutions for advertisers globally**

- GWM’s results have continued to improve each month during the second half of 2020 and into the beginning of 2021. As a result of this positive start to 2021, the GWM reset in 2022 is expected to be at the high end of the 8% collar. This expectation for their 2022 reset has resulted in the fair value of the GWM units being increased by US\$1.3 million during the six months ended June 30, 2021. The resulting fair value at quarter end is US\$102.2 million.

**Heritage Restoration –provides masonry and masonry services to commercial building industry in Massachusetts**

- No change to the fair value of the Heritage units during the three or six months ended June 30, 2021, as the fair value remains at US\$15.2 million.

**Kimco – commercial janitorial services throughout the United States**

- Kimco have continued their successful 2020 into early 2021, as many clients continue needing higher margin ancillary cleaning services as COVID-19 concerns are still very prevalent. They have also been able to win a number of customers during COVID-19 that intend on continuing to require cleaning services once the COVID-19 specialized work is no longer required. The positive start to 2021 along with an expected sustained level of positive results for the remainder of the year, has resulted in an expected positive reset in 2022 and an increase in the fair value of the Kimco units during the six months ended June 30, 2021. The increase of US\$2.2 million brings the fair value to US\$28.7 million at June 30, 2021.

- Based on the recent success of the company, Kimco is actively evaluating a potential partial or full redemption of the Kimco units during 2021, as well as the repayment of the outstanding promissory notes and accrued accounts receivable. Nothing is imminent, nor can any redemption be assured; however, based upon a revised formula factoring in several valuations' factors, proceeds to Alaris are estimated to be between US\$60.0 million and US\$70.0 million. Previous estimates for proceeds were higher but these included repayments that have been made by Kimco through excess cash flow during Q2 2021, wherein they repaid US\$4.0 million of outstanding promissory notes and US\$4.0 million of long-term accounts receivable. Alaris used the proceeds during Q2 2021 to repay senior debt.

#### **LMS – rebar and post tensioning fabrication and installer in British Columbia, Alberta and California**

- Due to constraints on materials, most notably the rising price of steel, LMS' margins have been compressed in late 2020 and into 2021. The margin compression as well as a delay in projects starting has resulted in an expectation for a negative reset in 2022 for the LMS preferred distributions. As there is no collar on the LMS reset to their distributions each year, the expected negative reset resulted in a decrease in the fair value of the preferred units of \$4.9 million during the three and six months ended June 30, 2021. The resulting fair value at quarter end is \$47.5 million.
- Based on audited financial statements for the year ended December 31, 2020, the distributions on the LMS units had a positive reset for 2021 of approximately 15.6%, based on the change in gross profit.
- Subsequent to June 30, 2021, LMS repaid in full the \$3.0 million of outstanding promissory notes.

#### **PFGP – Planet Fitness franchisee with over 70 fitness clubs in the United States**

- As of June 30 2021, PFGP are onside with all their senior debt covenants and have therefore resumed full contracted Alaris distributions of US\$0.8 million per month in July. Alaris and PFGP have also agreed to a payment plan on all deferred Distributions with payments to begin being made in January 2022. All deferred distributions as of January 1, 2022 are to be paid over the 48 months ended December 31, 2025. These arrangements require the continued recovery of the business and to maintain covenant compliance with its senior lenders, which is expected for the foreseeable future.
- Due to the resumption of full Distributions and the expectation for continued positive results and a positive reset in 2022, there was an increase to the fair value of the PFGP preferred units of US\$5.0 million during the three and six months ended June 30, 2021. During Q2 2021 there was also an increase to the PFGP common units of US\$2.5 million as a result of the improved outlook of the business as it resumes its growth plan that was temporarily slowed during COVID-19. The resulting fair values at June 30, 2021 of the PFGP preferred and common units was US\$75.4 million and US\$17.6 million, respectively.
- The positive results through the first six months of 2021 has led the PFGP ECR to move to be between 1.2x and 1.5x based on the trailing twelve months and proforma Alaris distributions.
- As part of an overall commitment made in July 2019 for a total of US\$8.0 million, the Trust contributed US\$3.5 million in early March 2020 (US\$2.8 million of additional preferred equity and an additional US\$0.7 million investment in the common equity of PFGP). The remaining commitment to fund is US\$3.5 million, timing of which is to be determined.

#### **SCR – mining services in Eastern Canada**

- No change to the fair value of the SCR units during the three or six months ended June 30, 2021, as the fair value remains at \$34.5 million.

- The Run Rate distributions remain at \$4.2 million (total contracted amount under the original agreement for 2021 is \$6.58 million, resetting up the maximum 6% from 2020). For 2021 and years forward, SCR and Alaris have agreed to a new arrangement whereby the \$4.2 million in annual distributions is the base required amount and SCR will pay an additional amount semi-annually determined by the free cash flow generated, which can exceed the aforementioned \$6.58 million. Based on current cash flow over the most recent twelve-month period, additional distributions to Alaris would be approximately \$1.8 million, for a total of \$6.0 million annually in 2021. The first six months of 2021 was the first period under this agreement and based on the year-to-date results for SCR, an additional \$0.5 million was accrued by Alaris under this plan.

#### **Stride Consulting – staff augmentation for code development under the Agile methodology, based in New York City**

- Due to a soft start to 2021 and an expected negative reset in 2022, the fair value of the Stride units was decreased by US\$0.5 million during the three and six months ended June 30, 2021. The resulting fair value at quarter end was US\$5.5 million.

#### **Unify Consulting – IT Consulting, based in Washington State and California**

- No change to the fair value of the Unify units during the three or six months ended June 30, 2021, as the fair value remains at US\$25.7 million.

#### **FORMER PARTNER**

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##### **ccComm:**

On July 2, 2021, Alaris received US\$11.0 million from ccComm as a negotiated redemption of preferred units. Alaris was carrying its investment in ccComm at a book value of US\$3.8 million prior to the redemption and had not received a Distribution from ccComm since January 2020. To date, including the proceeds received of US\$11.0 million and US\$5.1 million of distributions received since the initial investment into ccComm, Alaris received a total of US\$16.1 million of its US\$19.2 million total invested. There is a potential for up to an additional US\$1.2 million over the next twelve months, as ccComm's cash flows permit, but no amount is recorded in Alaris' statement of financial position.

#### **LIQUIDITY AND CAPITAL RESOURCES**

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As at June 30, 2021 Alaris Equity Partners Inc. ("AEP"), the Trust's subsidiary, has a \$400 million credit facility with a syndicate of Canadian chartered banks, which has a maturity date in November 2023 and is secured by a general security agreement on all of the Trust's assets. The interest rate is based on a combination of the CAD Prime Rate ("Prime"), Bankers' Acceptances ("BA"), US Base Rate ("USBR") and LIBOR and the applicable spread determined by the Trust's Funded Debt to Contracted EBITDA. Alaris realized an annualized blended interest rate (inclusive of standby fees) of 3.9% for the six months ended June 30, 2021.

At June 30, 2021 Alaris met all of its covenants as required by the facility. Those covenants include a maximum funded debt to contracted EBITDA of 3.0:1 (actual ratio is 2.59:1 at June 30, 2021); minimum Tangible Net Worth of \$450.0 million (actual amount is \$707.5 million at June 30, 2021); and a minimum Fixed Charge Coverage Ratio of 1:1 (actual ratio is 1.44:1 at June 30, 2021).

At June 30, 2021, AEP had US\$303.3 million and \$5.0 million (\$380.2 million) drawn on its credit facility (December 31, 2020 – US\$180.3 million and \$1.0 million, total of \$231.4 million). The total drawn at June 30, 2021 of \$380.2 million is reduced by \$2.1 million of unamortized debt amendment and extension fees in the Trust's statement of financial position.

For the purposes of calculating covenants and total capacity on Alaris' senior credit facility, the total drawn is \$385.2 million, which includes the \$380.2 million noted above, as well as \$5.0 million repaid during Q2 2021 which was re-drawn in July 2021 for Alaris' quarterly distribution payment. This short-term repayment was made during Q2 2021 for interest savings

prior to being re-drawn for the distribution to unitholders. Subsequent to June 30, 2021 after receiving the US\$11.0 million of proceeds from ccComm, these were used to repay senior debt. As of the date of this filing the total drawn for covenant purposes is approximately \$371.3 million with the available capacity being \$28.7 million.

In March 2021, Alaris completed a bought deal short-form prospectus offering, with the total trust units being issued of 5,909,375 at a price of \$16.00 per unit, for aggregate gross proceeds of \$94.6 million. After deduction of the underwriters' fees and expenses of the offering, net proceeds to Alaris were \$90.3 million.

In the six months ended June 30, 2021, Alaris entered into amendments with its syndicate of senior lenders increasing the base of its credit facility from \$330 million to \$400 million which included the addition of a seventh bank to the lending syndicate. Included in the amendment was an increase in the leverage covenant for the March 2021 and June 2021 measurement periods, from 3.0x to 3.5x for those two measurement periods. Covenants return to previous levels from September 30, 2021 onwards (maximum of 2.5:1, with the ability to increase to 3.0:1 for a period of 90 days).

In 2019, Alaris issued convertible debentures. The hybrid instrument has a face value of \$100.0 million, annual interest rate of 5.5% payable semi-annually and maturity of five years from the issue date. The debentures are convertible at the holder's option at any time prior to the close of business on the earlier of the business day immediately preceding the maturity date of June 30, 2024 and the date specified by Alaris for redemption of the debentures into fully paid and non-assessable units of Alaris at a conversion price of \$24.25 per unit, being a conversion rate of approximately 41.2371 units for each \$1,000 principal amount of debentures.

Holders of debentures are advised that conversions of debentures into units pursuant to the terms of the debenture indenture dated June 11, 2019 will be processed up until the date that is five business days prior to each upcoming interest payment.

Alaris declared a quarterly distribution in June 2021 at \$0.31 per unit (2020 - \$0.4125 per unit). Total distributions in aggregate are \$13.9 million (2020 - \$15.1 million). The total distributions declared during the six months ended June 30, 2021 were \$0.62 per unit and \$27.8 million in aggregate (2020 - \$0.7025 per unit and \$25.4 million).

As disclosed in its consolidated financial statements for the year ended December 31, 2020, Alaris has exposure to credit risk, other price risk, liquidity risk, and market risk, including foreign exchange risk and interest rate risk.

Alaris had adjusted net working capital of approximately \$16.0 million at June 30, 2021. Subsequent to June 30, 2021, Alaris drew \$5.0 million of previously repaid debt for the purposes of paying the distribution in July 2021. Including this amount the adjusted net working capital was approximately \$21.0 million for purposes of meeting its current obligations. Under the current terms of the various commitments, Alaris has the ability to meet all current obligations as they become due.

## WORKING CAPITAL

Alaris' Adjusted Net Working Capital (defined as current assets, excluding promissory notes and investment tax credits receivable, less current liabilities) at June 30, 2021 and December 31, 2020 is set forth in the tables below.

Adjusted Net Working Capital	30-Jun-21	31-Dec-20
Cash	\$ 23,783	\$ 16,498
Foreign exchange contracts	1,213	1,489
Trade and other receivables	1,860	981
Income taxes receivable	8,374	12,669
<b>Total Current Assets</b>	<b>\$ 35,230</b>	<b>\$ 31,637</b>
Accounts payable and accrued liabilities	4,675	5,351
Distributions payable	13,938	12,089
Office Lease	578	659
Income tax payable	-	723
<b>Total Current Liabilities</b>	<b>\$ 19,191</b>	<b>\$ 18,822</b>
<b>Adjusted Net Working Capital</b>	<b>\$ 16,039</b>	<b>\$ 12,815</b>

**FINANCIAL INSTRUMENTS**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument to another entity. Upon initial recognition all financial instruments, including derivatives, are recognized on the balance sheet at fair value. Subsequent measurement is then based on the financial instruments being classified into one of two categories: amortized cost and fair value through profit or loss. Alaris has designated its financial instruments into the following categories applying the indicated measurement methods.

Financial Instrument	Measurement Method
Cash and cash equivalents	Amortized cost
Accounts receivables and prepayments	Amortized cost
Promissory notes and other assets	Amortized cost
Investments	Fair Value or amortized cost
Accounts payable and accrued liabilities	Amortized cost
Loans and borrowings	Amortized cost
Convertible debentures	Amortized cost
Derivative contracts	Fair Value
Other long-term liabilities	Fair Value or amortized cost

Alaris will assess at each reporting period whether there is a financial asset carried at amortized cost that is impaired using the expected credit loss model. An impairment loss is included in net earnings.

Alaris holds derivative financial instruments to hedge its foreign currency exposure and variable interest rate exposure. Alaris purchases forward exchange rate contracts to match between 75% and 90% of expected quarterly distributions and expenses in Canadian dollars on a rolling 12-month basis and also for a portion of the expected distributions and expenses in Canadian dollars on a rolling 12 to 24 month basis. The fair value of the forward contracts will be estimated at each reporting date and any unrealized gain or loss on the contracts will be recognized in profit or loss. As at June 30, 2021, for the next twelve months, Alaris has total contracts to sell US\$24.3 million forward at an average \$1.3126 CAD. For the following twelve months, Alaris has total contracts to sell US\$16.5 million forward at an average \$1.2395 CAD.

Alaris has an interest rate swap that allows for a fixed interest rate of 1.50% in replace of LIBOR on US\$50.0 million of debt with an expiry in November 2021 as well as an additional interest rate swap that allows for a fixed interest rate of 0.35% in replace of LIBOR on US\$25.0 million of debt with an expiry in June 2023.

Alaris has the following financial instruments that mature as follows:

30-Jun-21	Total	0-6 Months	6 mo – 1 yr	1 – 2 years	Year 3 and Thereafter
Accounts payable and accrued liabilities	\$ 4,675	\$ 3,433	\$ 1,242	\$-	\$-
Distributions payable	13,938	13,938	-	-	-
Office Lease	578	91	91	182	214
Other long-term liabilities	1,639	-	-	1,143	496
Convertible debenture	100,000	-	-	-	100,000
Loans and borrowings	378,145	-	-	-	378,145
<b>Total</b>	<b>\$ 498,975</b>	<b>\$ 17,462</b>	<b>\$ 1,333</b>	<b>\$ 1,325</b>	<b>\$ 478,855</b>

Alaris has sufficient cash on hand to settle all current accounts payable, accrued liabilities, distributions payable and all scheduled interest payments on the senior debt. In the event the senior debt is not renewed beyond the agreed upon extension and principal payments become due, the debt would be refinanced, or alternatively, management expects that there would be sufficient cash flow from operations and expected Partner redemptions to meet all required repayments.

**INTERNAL CONTROLS OVER FINANCIAL REPORTING**

The Chief Executive Officer (“CEO”) and Chief Financial Officer (“CFO”) are responsible for establishing and maintaining disclosure controls and procedures (“DC&P”) and internal control over financial reporting (“ICFR”) for the Trust.



DC&P are designed to provide reasonable assurance that material information relating to the Trust is made known to the CEO and CFO by others, particularly in the period in which the annual filings are being prepared, and that information required to be disclosed in documents filed with securities regulatory authorities is recorded, processed, summarized and reported within the time periods specified in securities legislation, and includes controls and procedures designed to ensure that such information is accumulated and communicated to the Trust's management, including the CEO and CFO, as appropriate, to allow timely decisions regarding required disclosure. ICFR are designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Trust follows the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") 2013 framework.

Management, including the CEO and CFO, does not expect that the Trust's DC&P and ICFR will prevent or detect all misstatements or instances of fraud. The inherent limitations in all control systems are such that they can provide only reasonable, not absolute, assurance that all control issues, misstatements or instances of fraud, if any, within the Trust have been detected. There was no change to the Trust's ICFR that occurred during the most recent interim period that has materially affected, or is reasonably likely to materially affect, the Trust's ICFR.

## SUMMARY OF CONTRACTUAL OBLIGATIONS

Alaris, through its subsidiaries, has an outstanding senior credit facility and convertible debentures both of which are described under "Liquidity and Capital Resources", a commitment to fund one additional contribution of US\$25.0 million to BCC when specified financial metrics have been reached, which is expected to be within the next twelve months, as well as a commitment to fund PFGP an additional US\$3.5 million with an exact timing of which unknown at this time and leases for office space.

Contractual Obligations	Total	< 1 year	1 – 3 years	4 – 5 years	> 5 years
Loans and borrowings	\$ 378,145	\$ -	\$ 378,145	\$ -	\$ -
Convertible debenture	100,000	-	-	100,000	-
Additional contributions to BCC	30,930	30,930	-	-	-
Additional contribution to PFGP	4,330	-	4,330	-	-
Office lease	578	182	379	17	-
Total Contractual Obligations	\$ 513,983	\$ 31,112	\$ 382,854	\$ 100,017	\$ -

As disclosed in Note 10 to the condensed consolidated interim financial statements for the three and six months ended June 30, 2021, subsequent to the sale of Sandbox in Q1 2020, AEP received a complaint (the "Complaint") from the purchasers of Sandbox concerning its disputes arising out of the sale of the Sandbox assets, which alleges damages of approximately US\$37.2 million. AEP and the Trust believe the claims within the Complaint are without merit and intends to vigorously defend the case. To this end, AEP and the Trust filed Motions to Dismiss the purchasers' claims of fraud and their claim seeking arbitration regarding the working capital adjustment. AEP and the Trust has not moved to dismiss certain narrow contract breach claims. The Trust is also actively evaluating the possibility of lodging counterclaims in the matter. Based upon its knowledge of the facts of the pre-closing of Sandbox, the sale process and other advice obtained to date, no liability has been recorded in the financial statements.

## CRITICAL ACCOUNTING ESTIMATES AND POLICIES

Management is required to make estimates when preparing the financial statements. Significant estimates include the valuation of investments at fair value, valuation of accounts receivable and promissory notes and income taxes. Refer to the consolidated financial statements for the year ended December 31, 2020.

Alaris' transactions structured as limited partnerships are not amortized and will be assessed for objective evidence of impairment at each balance sheet date.

## RECENT ACCOUNTING PRONOUNCEMENTS

The accounting policies applied in these condensed consolidated interim financial statements are the same as those applied in the Trust's consolidated financial statements as at and for the year ended December 31, 2020.

## SUMMARY OF QUARTERLY RESULTS

Amounts are in thousands except for income (loss) per unit:

In each period, an unrealized (non-cash) foreign exchange gain/loss has impacted earnings.

Quarterly Results Summary	Q2-21	Q1-21	Q4-20	Q3-20	Q2-20	Q1-20	Q4-19	Q3-19
Revenue	\$ 34,933	\$ 32,234	\$ 31,973	\$ 23,421	\$ 20,203	\$ 33,971	\$ 30,884	\$ 30,025
Earnings / (loss)	\$ 29,318	\$ 22,646	\$ 30,847	\$ 28,571	\$ 3,535	\$ (42,662)	\$ (17,854)	\$ 20,884
Basic and Diluted Income	\$ 0.65	\$ 0.56	\$ 0.85	\$ 0.80	\$ 0.10	\$ (1.16)	\$ (0.49)	\$ 0.57
(loss) per Unit	\$ 0.65	\$ 0.55	\$ 0.84	\$ 0.79	\$ 0.10	\$ (1.16)	\$ (0.48)	\$ 0.57

In Q2 2021, Alaris' earnings included a total net unrealized gain on investments of \$16.2 million. This largely consisted of an unrealized gain of \$8.9 million as part of the proceeds received in the ccComm redemption subsequent to June 30, 2021. In Q1 2021, Alaris' earnings included a total net unrealized gain on investments at fair value of \$5.5 million. It also included the reversal of previously recorded credit losses related to the Kimco promissory notes and outstanding long-term accounts receivable. The total reversal of this prior impairment included in Q1 is \$4.0 million.

In Q4 2020, Alaris' earnings included a total net unrealized gain on investments at fair value of \$23.2 million. It also included Q2 2020 distributions from BCC that had previously been deferred as well as a one-time catch up payment in December from Kimco for the remainder of their 2020 contracted distributions, as they didn't re-start paying distributions in 2020 until Q3. In Q3 2020, Alaris' earnings included a total unrealized gain on investments at fair value of \$11.9 million. In Q2 2020, Alaris' earnings were impacted negatively by the deferral of the BCC and PFGP distributions and the significant tax expense recorded, as a result of the finalization of the new U.S. tax regulations on hybrid arrangements (discussed in further detail below). These were partially offset by the net unrealized gain on investments at fair value of \$8.4 million. In Q1 2020, Alaris recognized a net realized and unrealized loss from investments of \$84.9 million, caused by the estimated impact that COVID-19 has had and will continue to have on our Partner's operations. This unrealized loss was the main cause of the overall loss in the period of \$42.7 million. Offsetting this fair value loss was an increase in revenues mainly due to the \$9.2 million of additional distributions paid by SBI at the time of their redemption in January as a result of redeeming their preferred units prior to the three-year anniversary of the investment, which would have otherwise occurred in Q3 2020.

In Q4 2019, Alaris recognized a loss on assets held for sale of \$45.9 million, relating to the Sandbox sale as well as a \$6.2 million reduction in the investments at fair value. These were partially offset by a \$2.5 million realized gain from the Unify follow-on contribution. In Q3 2019, Alaris crystallized a gain on investments of \$9.3 million upon closing the PFGP additional contribution, which was offset by a net reduction in the investments at fair value of \$9.4 million, resulting in a nominal loss.

## OUTSTANDING UNITS

At June 30, 2021, Alaris had authorized, issued and outstanding, 44,962,316 voting trust units.

During the six months ended June 30, 2021, 56,542 units were issued on the vesting of RTUs and no options were granted, issued or exercised.

At June 30, 2021, 472,700 RTUs and 984,019 options were outstanding under Alaris' long-term incentive compensation plans. The outstanding options have a weighted average exercise price of \$21.70 and as of March 31, 2021, all 984,019 options outstanding were out of the money.



In March 2021, Alaris completed an additional bought deal short-form prospectus offering, with the total trust units being issued of 5,909,375 at a price of \$16.00 per unit, for aggregate gross proceeds of \$94.6 million. After deduction of the underwriters' fees and expenses of the offering, net proceeds to Alaris were \$90.3 million.

As at July 28, 2021, Alaris had 44,962,316 units outstanding.

## INCOME TAXES

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Beginning in 2015, the Trust began receiving notices of reassessment (the "Reassessments") from the Canada Revenue Agency (the "CRA") in respect of its 2009 through 2020 taxation years to deny the use of non-capital losses, accumulated scientific research and experimental development expenditures and investment tax credits. Pursuant to the Reassessments, the deduction of approximately \$121.2 million of non-capital losses and utilization of \$9.1 million in investment tax credits ("ITCs") by the Trust were denied, resulting in reassessed taxes and interest of approximately \$58.0 million (2020 - \$55.6 million).

Subsequent to filing the original notice of objection for the July 14, 2009 taxation year, Alaris received an additional proposal from the CRA proposing to apply the general anti avoidance rule to deny the use of these deductions. The proposal does not impact the Trust's previously disclosed assessment of the total potential tax liability (including interest) or the deposits required to be paid in order to dispute the CRA's reassessments.

The Trust has received legal advice that it should be entitled to deduct the non-capital losses and claim ITCs and as such, the Trust remains of the opinion that all tax filings to date were filed correctly and that it will be successful in appealing such Reassessments. The Trust intends to continue to vigorously defend its tax filing position. In order to do that, the Trust was required to pay 50% of the reassessed amounts as a deposit to the Canada Revenue Agency. The Trust has paid a total of \$21.1 million (2020 - \$20.2 million) in deposits to the CRA relating to the Reassessments to date.

The Trust anticipates that legal proceedings through the CRA and the courts will take considerable time to resolve and the payment of the deposits, and any taxes, interest or penalties owing will not materially impact the Trust's payout ratio. The Trust firmly believes it will be successful in defending its position and therefore, any current or future deposit paid to the CRA would be refunded, plus interest.

Certain information contained herein may be considered to be future oriented financial information or financial outlook under applicable securities laws, including statements regarding expected revenues (annually and quarterly) and anticipated expenses. The purpose of providing such information in this MD&A is to demonstrate the visibility Alaris has with respect to its revenue streams, and such statements are subject to the risks and assumptions identified for the business in this MD&A, and readers are cautioned that the information may not be appropriate for other purposes. See also "Forward Looking Statement" below.

## FORWARD-LOOKING STATEMENTS

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This MD&A contains forward-looking information and forward-looking statements (collectively, "forward-looking statements") under applicable securities laws, including any applicable "safe harbor" provisions. Statements other than statements of historical fact contained in this MD&A may be forward looking statements, including, without limitation: management's expectations, intentions and beliefs concerning the growth, results of operations, performance of the Trust and the Partners, the future financial position or results of the Trust, business strategy and plans and objectives of or involving the Trust or the Partners. Many of these statements can be identified by looking for words such as "believe", "expects", "will", "intends", "projects", "anticipates", "estimates", "continues" or similar words or the negative thereof. In particular, this MD&A contains forward-looking statements regarding: the anticipated financial and operating performance of the Partners; the ECR for the Partners; the Trust's Run Rate Payout Ratio, Run Rate Cash Flow and Run Rate Revenue; the repayment of PFGP's deferred Distributions, including the timing thereof; the impact of the new investments in Carey Electric, FNC, Edgewater, Brown & Settle, 3E, D&M as well as the follow-on investments in GWM, BCC and Accscient, including, without limitation, the expected yield therefrom and the impact on the Trust's net cash from operating activities, Run Rate Revenue, Run Rate Cash Flow and Run Rate Payout Ratio; expected resets of Distributions in 2022; the Trust's consolidated expenses; expectations regarding receipt (and amount of) any common equity distributions or dividends from Partners in which Alaris

holds common equity, including the impact on the Trust's net cash from operating activities, Run Rate Revenue, Run Rate Cash Flow and Run Rate Payout Ratio; the use of proceeds from the senior credit facility; the CRA proceedings (including the expected timing and financial impact thereof); potential Partner redemptions, including the timing, if at all, thereof and the amounts to be received by the Trust (including, specifically, the potential Kimco and Federal Resources redemptions); PFGP's future compliance with debt covenants; Q3 2021 revenue; the Trust's expenses for 2021; annualized net cash from operating activities; changes in Distributions from Partners; the proposed resolutions to any outstanding issues with certain Partners; the timing for collection of deferred or unpaid Distributions; impact of new deployment; impact of changes to the U.S./Canadian dollar exchange rate; and Alaris' ability to deploy capital to and attract new private businesses to invest in. To the extent that any forward-looking statements herein constitute a financial outlook or future oriented financial information (collectively, "FOFI"), including estimates regarding revenues, expenses, distributions to be paid, the impact of capital deployment and changes in Distributions from Partners (including expected resets, restarting full or partial Distributions and common equity distributions), Run Rate Payout Ratio, Run Rate Revenue, Run Rate Cash Flow and net cash from operating activities, they were approved by management as of the date hereof and have been included to assist readers in understanding management's current expectations regarding Alaris' financial performance and are subject to the same risks and assumptions disclosed herein. There can be no assurance that the plans, intentions or expectations upon which these forward-looking statements are based will occur. Forward-looking statements are subject to risks, uncertainties and assumptions and should not be read as guarantees or assurances of future performance. Readers are cautioned that the assumptions used in the preparation of forward-looking statements, including FOFI, although considered reasonable at the time of preparation, based on information in Alaris' possession as of the date hereof, may prove to be imprecise. In addition, there are a number of factors that could cause Alaris' actual results, performance or achievement to differ materially from those expressed in, or implied by, forward looking statements and FOFI, or if any of them do so occur, what benefits the Trust will derive therefrom. As such, undue reliance should not be placed on any forward-looking statements, including FOFI.

By their nature, forward-looking statements require Alaris to make assumptions and are subject to inherent risks and uncertainties. Assumptions about the performance of the Canadian and U.S. economies over the next 24 months and how that will affect Alaris' business and that of its Partners (including, without limitation, the ongoing impact of the COVID-19) are material factors considered by Alaris management when setting the outlook for Alaris. Key assumptions include, but are not limited to, assumptions that: the Canadian and U.S. economies will continue to recover from the ongoing economic downturn created by the response to COVID-19 within the next twelve months; interest rates will not rise in a material way over the next 12 to 24 months, that those Partners detrimentally affected by COVID-19 will recover from the pandemic's impact and return to their pre-COVID-19 operating environments; following a recovery from the COVID-19 impact, the businesses of the majority of the Partners will continue to grow; more private companies will require access to alternative sources of capital; the businesses of new Partners and those of existing partners will perform in line with Alaris' expectations and diligence; and that Alaris will have the ability to raise required equity and/or debt financing on acceptable terms. Management of Alaris has also assumed that that the Canadian and U.S. dollar trading pair will remain in a range of approximately plus or minus 15% of the current rate over the next 6 months. In determining expectations for economic growth, management of Alaris primarily considers historical economic data provided by the Canadian and U.S. governments and their agencies as well as prevailing economic conditions at the time of such determinations.

Some of the factors that could affect future results and could cause results to differ materially from those expressed in the forward looking statements contained herein include risks relating to: the ongoing impact of the COVID-19 pandemic on the Trust and the Partners (including, without limitation how many Partners will experience a slowdown or closure of their business and the length of time of such slowdown or closure); management's ability to assess and mitigate the impacts of COVID-19; the dependence of the Trust on the Partners; risks relating to the Partners and their businesses; reliance on key personnel; general economic conditions, including the ongoing impact of COVID-19 on the Canadian, U.S. and global economies; failure to complete or realize the anticipated benefits of transactions; limited diversification of Alaris' transactions; management of future growth; availability of future financing; inability to close new partner contributions in a timely fashion on anticipated terms, or at all; competition; government regulation; leverage and restrictive covenants under credit facilities; the ability of the Partners to terminate (by way of a redemption) the various agreements with Alaris or a material portion of Alaris investment; an inability to redeploy any redemption proceeds in a timely fashion or at all; a failure to collect proceeds on a redemption in line with expectations or at all; unpredictability and potential volatility of the trading price

of the Trust's units; fluctuations in the amount of cash distributions; income tax related risks; ability to recover from the Partners for defaults under the various agreements with Alaris; potential conflicts of interest; dilution; changes in the financial markets; risks associated with the Partners and their respective businesses; a change in the ability of the Partners to continue to pay Alaris at expected Distribution levels or restart Distributions (in full or in part); a failure to collect material deferred Distributions; a material change in the operations of a Partner or the industries in which they operate; a failure to realize the benefits of any concessions or relief measures provided by Alaris to any Partner or to successfully execute an exit strategy for a partner where desired; a failure to obtain by the Trust or the Partners required regulatory approvals on a timely basis or at all; changes in legislation and regulations and the interpretations thereof; litigation risk associated with the CRA's reassessment and the Trust's challenge thereof; and material adjustments to the unaudited internal financial reports provided to Alaris by the Partners. The information contained in this MD&A, and Alaris' annual management discussion and analysis for the year ended December 31, 2020, identifies additional factors that could affect the operating results and performance of the Trust. Without limitation of the foregoing assumptions and risk factors, the forward looking statements in this MD&A regarding the revenues anticipated to be received from the Partners and the Trust's general and administrative expenses are based on a number of assumptions including no adverse developments in the business and affairs of the Partners that would impair their ability to fulfill their payment obligations to the Trust and no material changes to the business of the Trust or current economic conditions that would result in an increase in general and administrative expenses.

The Trust has included the forward-looking statements and FOFI in order to provide readers with a more complete perspective on Alaris' future operations and such information may not be appropriate for other purposes. The forward-looking statements, including FOFI, contained herein are expressly qualified in their entirety by this cautionary statement. Alaris disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

The forward-looking statements contained herein are expressly qualified in their entirety by this cautionary statement. The forward-looking statements included in this MD&A are made as of the date of this MD&A and Alaris does not undertake or assume any obligation to update or revise such statements to reflect new events or circumstances except as expressly required by applicable securities legislation.

## **ADDITIONAL INFORMATION**

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Additional information relating to Alaris, including Alaris' Annual Information Form, is available on SEDAR at [www.sedar.com](http://www.sedar.com) or under the "Investors" section of Alaris' website at [www.alarisequitypartners.com](http://www.alarisequitypartners.com).